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Summation should start from the understanding we've already established (see CS articles and Sande's paper) that the anti-eviction front was not broad enough. We need to move on to why this happened and the role that the NCA Project Group played in the struggle.

# 1. Our Goals (from Task Force meeting)

- Victory at the Hotel
- Pulling together progressive forces around low-income housing in the City. Building ties with forces at IH (IHTA, KDP, independents) and with other tenant & community groups.
- Recruiting activists to NCA

Our failure with goal #1 is linked to how well we carried out goal #2 (how narrow the front was) so we should focus our summation ~~there~~ on #2.

# 2. NCA Project Group's Role

- ## a. Political - What was our political analysis during the time we worked as a project group? How did we put that understanding into practice?

Our initial errors: Not having any plan beyond "Save the IH" which could only pull together narrow support. Seeing the building of ties with supporters as primary and failing to see the central role of the IHTA.

When we did pull together a collective analysis of the IH, ~~xxxxxx~~ we were able to correctly assess the anti-eviction front generally, Moscone as the target and the principal contradiction (narrow front). But we still ~~xxxxxx~~ made errors in putting this into ~~xxxx~~ practice and refining it as we went along. For example, 1) Relied on ultraleft instead of our initiative to build ties in Chinatown 2) weak ties with tenants 3) Naive about TODCO's promises to back new plan 4) Slow to see effect of A & B campaigns on Moscone.

- ## b. Ideological - Were the interests of the working class put first in the work? Did we use scientific method?

The strengths and weaknesses of our political work have ideological roots. The work improved when we saw the need to approach it more scientifically (over-all analysis of front, IH as one aspect of low-income housing,) and collectively (division of work, Chester joining project, election of leadership, collective discussion of strategy). On the other hand, we were held back by our ideological weaknesses. The most important of these our pragmatic approach (lack of a plan, lack of analysis of housing problem in City), individualism (not carrying out plans collectively), and racism (which held back our ability to consolidate the IHTA and build ties with the IH tenants).

- ## c. Organizational - How did we organize ourselves to carry out the work? What did we try to implement at the Hotel in terms of structure?

1. The NCA - For months it was not clear exactly who in the organization was guiding this work. The situation improved when we tried to clarify the role of the project group & other NCA members working at the Hotel, divided up work in the group, elected leadership and had a place to discuss our work collectively.
2. At Hotel - Weaknesses of IHTA as organization and how we related to it. Difficulties in organizing support - attempt to pull Staff together.

Sum-up of political aspect has been covered in CS & Sande's paper